#### Executive Vice President of Finance and Operations

Office or Department of Strategic Plan and Cabinet

**Administrative Unit Assessment Report Information** 

**Year Reporting: FY21 (July 2020 – June 2021)** 

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#### **Department Mission and Goals**

The mission and goals of the department should be consistent over a 5 year period, although some institutional changes may necessitate and prompt a change in mission or goals for specific departments. In this section, you will report the mission statement for your department as well as the long term goals (5 year range) for the department.

6. What is the mission statement for this department/area? Your mission should explain why the department/area exists and who it serves.

The mission of the Office of the EVP Finance & Operations is to provide leadership in the area of fiscal policy and stewardship of Middle Georgia State University resources so as to further the University's commitment to quality education and student success.

- 7. What are the goals for this department? These should be the "big things" the department/area intends to accomplish within 5 years.
- 1. Achieve Fiscal Sustainability for the University;
- 2. Direct resources toward Student success; and
- 3. Invest in faculty and staff.

#### **Objectives**

Each year, every department should identify objectives the department hopes to accomplish in the next year. These should align with departmental goals and the MGA strategic plan. In the next section you will be reporting on the objectives you set and whether or not you achieved them in FY21. Later in the document you will report on objectives you hope to accomplish in the coming fiscal year, FY22.

#### **Objective 1**

8. Objective 1: What was this department's first	The Division of Finance & Operations will
	•
objective for this fiscal year? Objectives should be	operationalize and manage MGA's Return to
specific, measurable, and achievable within one	Work plan to ensure health, safety and social
year.	distancing is achieved on all five campuses and
	the Airports.
9. Objective 1: Detail how your department	Measured via success of Fall 2020 and Spring
measured this objective? (Survey, budget	2021 semesters (were classes forced to online
number, number of participants, jobs completed,	again? was there an outbreak on campus? did we
measurable time and/or effort)	complete both semesters on time?)
10. Objective 1: What was your target outcome	100
for this objective? (1.e. 80% participation, 5%	
enrollment growth, 7% change in engagement)	
11. Objective 1: At what level did the	100%
department/area achieve on this objective? (This	
should be a number, i.e. 82%, 6%, 345 attendees,	
75% engagement)	
12. Objective 1: Did your department meet this	The department exceeded this objective.
objective?	
13. Objective 1: What did your department learn	We learned that we can change the entire
from working toward this objective? What	process in ways we could never have imagined, if
changes will you make based on this effort next	necessary, and still succeed.
year?	,,
	1

## Objective 2

14. Objective 2: What was this department's second objective for this fiscal year? Objectives should be specific, measurable, and achievable	The EVP will work with HR, Budget Office and the president to 100% complete the CVIG Staff analysis, including a plan for implementation.
within one year.	analysis, including a plan for implementation.
15. Objective 2: Detail how your department	% of completion of the report and
measured this objective? (Survey, budget	implementation plan.
number, number of participants, jobs completed,	
measurable time and/or effort)	
16. Objective 2: What was your target outcome	75 percent
for this objective? (1.e. 80% participation, 5%	
enrollment growth, 7% change in engagement)	
17. Objective 2: At what level did the	100 percent
department/area achieve on this objective? (This	
should be a number, i.e. 82%, 6%, 345 attendees,	
75% engagement)	
18. Objective 2: Did your department meet this	The department exceeded this objective.
objective?	
19. Objective 2: What did your department learn	It takes hard work and follow-up to complete
from working toward this objective? What	projects, but in Finance & Operations division,
changes will you make based on this effort next	projects are often at the mercy of the economic
year?	realities of that year.

# Objective 3

20. Objective 3: What was this department's third objective for this fiscal year? Objectives should be specific, measurable, and achievable within one year.	Manage the FY2021 budget so that the University achieve its objectives with a balanced budget and is in a financially sustainable position for FY2022.
21. Objective 3: Detail how your department measured this objective? (Survey, budget number, number of participants, jobs completed, measurable time and/or effort)	Able to balance budget without more drastic cuts or layoffs; able to carryforward 3% for FY22.
22. Objective 3: What was your target outcome for this objective? (1.e. 80% participation, 5% enrollment growth, 7% change in engagement)	66% (we did not expect to be able to carry forward 3%.
23. Objective 3: At what level did the department/area achieve on this objective? (This should be a number, i.e. 82%, 6%, 345 attendees, 75% engagement)	100 percent
24. Objective 3: Did your department meet this objective?	The department exceeded this objective.
25. Objective 3: What did your department learn from working toward this objective? What changes will you make based on this effort next year?	Again, we are at the mercy of the economy in many ways, but in this case it worked in our favor.

## Objective 4

26. Objective 4: What was this department's fourth objective for this fiscal year? Objectives	Make a compelling case to the USG to raise the rates for Flight Fees in FY2022 by at least 3%
should be specific, measurable, and achievable	
within one year.  27. Objective 4: Detail how your department	Percentage of the 3% achieved.
measured this objective? (Survey, budget	refeelitage of the 3% defineved.
number, number of participants, jobs completed,	
measurable time and/or effort)	
28. Objective 4: What was your target outcome	100 percent
for this objective? (1.e. 80% participation, 5%	
enrollment growth, 7% change in engagement)	
29. Objective 4: At what level did the	100 percent
department/area achieve on this objective? (This	
should be a number, i.e. 82%, 6%, 345 attendees,	
75% engagement)	
30. Objective 4: Did your department meet this	The department exceeded this objective.
objective?	
31. Objective 4: What did your department learn	We learned that data-driven arguments work,
from working toward this objective? What	even with the USG. We will continue to use data-
changes will you make based on this effort next	driven arguments whenever making requests to
year?	the USG.

#### **Future Plans**

32. Please identify and detail three to four	1. The EVP will work with the Carl Vinson
measurable objectives for the next fiscal year. In	Institute of Government, HR, Budget and the
listing the objectives, please use the format	Provost to complete and 100% implement the
shown in these examples.1) The Department of X	Faculty Salary Survey.
will improve services levels by 5% as measured by	2. Develop and implement a Quality Assurance
our satisfaction survey. 2) The department of X	Plan for Housing and Food Services so that
will provide training in ABC for at least 73 MGA	"Overall Satisfaction" with Food Services and
faculty and staff.	Housing improves by 10% in the annual auxiliary
	services student survey.
	3. Work with the Executive Director of Public
	Safety to complete the following:
	Develop administrative plan to ensure
	compliance with Clery;
	•Implement officer staffing plan to ensure
	adequate coverage on all campuses; and
	•Re-envision and reorganize Risk Management
	function to increase utility and value.

## **Open Box for Assessment Comments**

33. Based on this assessment, please share your thoughts on the current status and future direction of this department or area. Use this space to summarize overall use of assessment results for continuous improvement and open text box for assessment comments:	F&O is headed in the right direction with additional funding available. We are now seeing some long term goals come to fruition.
37. If the COVID-19 pandemic impacted this assessment cycle, please provide specific details below.	Yes, but surprisingly in a good way with all the federal money flowing to MGA.

## MGA's Strategic Plan

34. Based on your goals and objectives listed above please indicate	Own Student Success 4. Expand
their connection with MGA's Strategic Plan	student engagement and
(https://www.mga.edu/about/docs/Strategic_Plan_Overall_DB.pdf)	experiential learning, Build
by checking all associated and relevant Imperatives / Strategies	Shared Culture 5. Attract talent
from the list below. (Check all the apply)	and enhance employee
	development and recognition,
	Build Shared Culture 6. Sustain
	financial health through
	resourceful fiscal management
35. Please indicate which of the following actions you have taken as	Disseminating/Discussing
a result of the 2020/2021 Assessment Cycle (Note: These actions	Assessment Results/Feedback
are documented in reports, memos, emails, meeting minutes, or	to Appropriate Members of the
other directives within the reporting area) (Check all the apply)	Campus Community, Process
	Changes: Improve, Expand,
	Refine, Enhance, Discontinue,
	etc. Operational Processes

#### Other

36. Please indicate (if appropriate) any local,	NA
state, or national initiatives (academic or	
otherwise) that are influential in the operations,	
or goals, and objectives of your unit. (Complete	
College Georgia, USG High Impact Practice	
Initiative, LEAP, USG Momentum Year, Low-Cost	
No-Cost Books, etc)	
38. Mindset Update (Academic Deans ONLY)	
Please provide an update on the implementation	
of your school based mindset plan/strategy.	
Include any adjustments to metrics for the	
AY20/21 as well as outcomes associated with	
your appraisal of your schools activities.	