Proposal Overview: Middle Georgia State University (MGSU) has successfully implemented the Momentum Year, including establishing a school-based (discipline-based) strategy, eliminating the undecided major, creating 4 year program maps in MyDegree (DegreeWorks), decentralizing advising, and ensuring students complete 30 hours in their freshman year (inclusive of English, Math, and 9 hours in their major). MGSU proposes to scale the Momentum Year through a Momentum Approach that will impact students across their undergraduate education, both over time and across academic and co-curricular experiences.

Specific Proposal: In alignment with MGSU's strategic imperatives to "own student success" and "expand student engagement and experiential learning," the University will integrate the Momentum Approach via academic engagement, co-curricular activities, and student support services. Specifically, MGSU will continue and expand its development of Academic Mindset, Purposeful Choice, and Clear Pathways.

Element 1: Building an Academic Mindset

Description of Need: MGSU services a diverse population of students on multiple campuses as well as online. Therefore, the institution needs to promote the development of a stronger academic mindset to generate student success and to enhance retention and progression towards degree completion.

Current Situation: MGSU has implemented the development of the academic mindset using the combined efforts of orientation staff, faculty mentors, academic advisors, and student affairs staff to provide intrusive mindset building experiences for students.

Plan for Change: The institution will continue to strengthen and expand the development of the academic mindset across the four years of undergraduate study by engaging in well-defined and purposeful activities:

Initiative A : Develop faculty mentoring program across the four years to promote a growth mindset and
strengthen social belonging.

Partnerships/Responsibilities	Steps	Timeline
Leadership : Academic Affairs.	1. All students will be assigned a mentor by their Dean or Chair	1. Fall 2019
Partnerships: The Office of the		
Provost and School Deans, Chairs, and faculty	Office of the Provost will develop and deliver training	2. Fall 2019
Responsibilities: The Office of the Provost will provide Mindset training to mentors across the University Deans and chairs will be responsible for building out and	3. Each academic unit will develop discipline-specific four-year plans for building mentor/mentee relations	3. Fall 2019
managing mentoring programming in their units; Faculty are	4. Discipline-specific mentoring plans will be implemented	4. Spring 2020

responsible for promoting a growth mindset and social		
belonging in their mentees		
Measurement of Success: (1) Number	per of Mentor/Mentee interaction (goals to be set by Deans) (2) Pre-
and post- qualitative Mentee Surve	У	
Initiative B: Develop and expand a progressive student leadership program to promote leadership		
Initiative B: Develop and expand a	progressive student leadership prog	gram to promote leadership
Initiative B: Develop and expand a development, engagement and soc		gram to promote leadership
		ram to promote leadership Timeline
development, engagement and soc	ial belonging across four years.	
development, engagement and soc Partnerships/Responsibilities	ial belonging across four years. Steps	Timeline
development, engagement and soc Partnerships/Responsibilities Leadership: Center for Career &	Steps 1. Pilot Knights LEAD co-	Timeline

Responsibilities: Student Affairs in collaboration with Academic Affairs is responsible to prepare students for life after college; build students' preferred leadership styles; develop critical thinking and communication skills; provide inclusive leadership opportunities through volunteer experiences, discussions, and reflections; and retain, progress, and develop

students

Residence Life, Student Life,

Admissions, Academic Affairs, external community leaders

2. Expand Knights LEAD and implement Emerging Leaders Program

3. Expand Emerging Leaders Program and Implement LEAD Mentors program within the student leadership program

2. Fall 2020

3. Fall 2021

Measurement of Success: (1) Number of Knights LEAD students participants (2) Number of Knights LEAD participants retained from Fall to Fall (goal set by student leadership program coordinator) (3)Pre- and post- qualitative Knights LEAD Survey.

Element 2: Purposeful Choice/Focused Pathways

Description of Need: An integrated approach to degree completion that operates across multiple modalities of student interaction (interact with them as students, future employees, social beings) is essential to promote student success. To accomplish this, MGSU needs to integrate the Momentum Approach across co-curricular programming as well as student support services.

Current Situation: MGSU has successfully implemented focused pathways in the first (Momentum) year, including establishing a school-based (discipline-based) strategy, eliminating the undecided major, creating 4 year program maps in MyDegree, implementing discipline-based advising, ensuring students complete 30 hours in their freshman year (inclusive of English, Math, and 9 hours in their major), and streamlining curriculum for ease of navigation.

Plan for Change: MGSU needs to expand beyond the Momentum Year and scale focused pathway activities to include co-curricular programming and student support services across the four years of study.

Initiative A: Develop, implement, and disseminate a "Beyond the Classroom Thrive Guide" - a four-year cocurricular pathway to include career and educational development, student life activities and programs, experiential learning, and student support.

experienced rearring) and stadent supports		
Partnerships/Responsibilities	Steps	Timeline
Leadership : Student Affairs (Student	1. Develop the Beyond the	1. Fall 2019
Life, Career & Leadership	Classroom Thrive Guide	
Development, Counselling and		
Disability Services)	2. Embed the Thrive Guide in the	2. Fall 2019
	Academic Navigator	
Partnerships: Student Affairs,		
Enrollment Management, and	3. Implement Thrive Guide	3. Spring 2020
Academic Affairs	programming across the student	
	body	
Responsibilities: Student Affairs will		
provide student onboarding into	4. Implement Presence software to	4. Spring 2020
recognized student organizations,	track and assess student	
counselling programming,	engagement	
leadership opportunities, etc.;		
Academic Affairs will provide		
onboarding for experiential learning,		
study abroad, etc.; Financial Aid will		
provide financial literacy training		

Measurements of Success: Number of students engaged in co-curricular activities in years one, two, three, and four; academic success of students participating in Thrive Guide programming at years one, two, three, and four; number of students with successful employment at graduation and subsequent years.

Initiative B: Develop and implement skill-based student support services that move beyond remediation and deepen scholarly and professional abilities:

- i. Expand student support functionality in English and Math to move beyond remediation and into scholarly and professional development.
- ii. Embed student support in curriculum, requiring use of support services at key milestones.

Partnerships/Responsibilities	Steps	Timeline
Leadership : Academic Affairs	1. Expand scope of Writing Center and MARC*	1. Spring 2020
Partnerships: Academic Affairs		
(Writing Center and Mathematics Academic Resource Center (MARC), Deans, Chairs, and other	2. Revise Area A curriculum to require engagement with student support services	2. Spring 2020
stakeholders)	3. Implement revised Area A	3. Fall 2020
Responsibilities : Academic Affairs is responsible for all the steps required	curriculum	3. Fall 2020
for strengthening the services provided as well as the student interactions with the Writing Center and MARC	4. Revise milestone classes across programs of study (1 course each year/program) to require student support engagement	4. Spring 2021
	5. Implement milestone based class curriculum across programs *Increased financial resources required	5. Fall 2021

Measurements of Success: Number of students using Writing Center and MARC; qualitative pre- and post-growth mindset surveys in years one, two, three, and four; measure increase in students utilizing Writing Center and MARC for mastery and disciplinary application rather than remediation.

Initiative C: Implement the Academic Navigator to guide students through career and leadership development, co-curricular programming, and expanded student support services. The Academic Navigator will include academic mindset tools, connections to mentoring resources across campus, and links to MyDegree and other student academic tools.

Partnerships/Responsibilities	Steps	Timeline
Leadership: Enrollment	1. Create online orientation in	1. Fall 2019
Management	Academic Navigator	
Partnerships: Enrollment Management, Academic Affairs, Student Affairs, Fiscal Affairs	Implement online orientation in Academic Navigator	2. Spring 2020
Responsibilities: Each division will develop Academic Navigator modules covering their assigned areas for student success	3. Create all Academic Navigator modules (Advising, Financial Aid, Counselling and Disability Services, Career & Leadership Development, etc.)	3. Fall 2019-Spring 2020

	4. Implement all modules in	4. Fall 2020
	Academic Navigator	
	of students completing modules; qualita	tive survey of students
completing Academic Navigator modu	iles.	
Initiative D: Implement the College Scheduler to support students following their pathway to graduation		
Partnerships/Responsibilities	Steps	Timeline
Leadership: Enrollment	1. Implement College Scheduler	1. Fall 2019
Management		
	2. Train academic advisors	2. Fall 2019
Partnerships: Enrollment		
Management, Academic Affairs	3. Train students to use College	3. Fall 2019
	Scheduler	
Responsibilities: Enrollment		
Management will be responsible for		
the implementation; Academic		
Advisors will train the students on		
the use of the College Scheduler		